

Transformation of Cities into Smart & Sustainable as a Project: **experience of Barcelona**



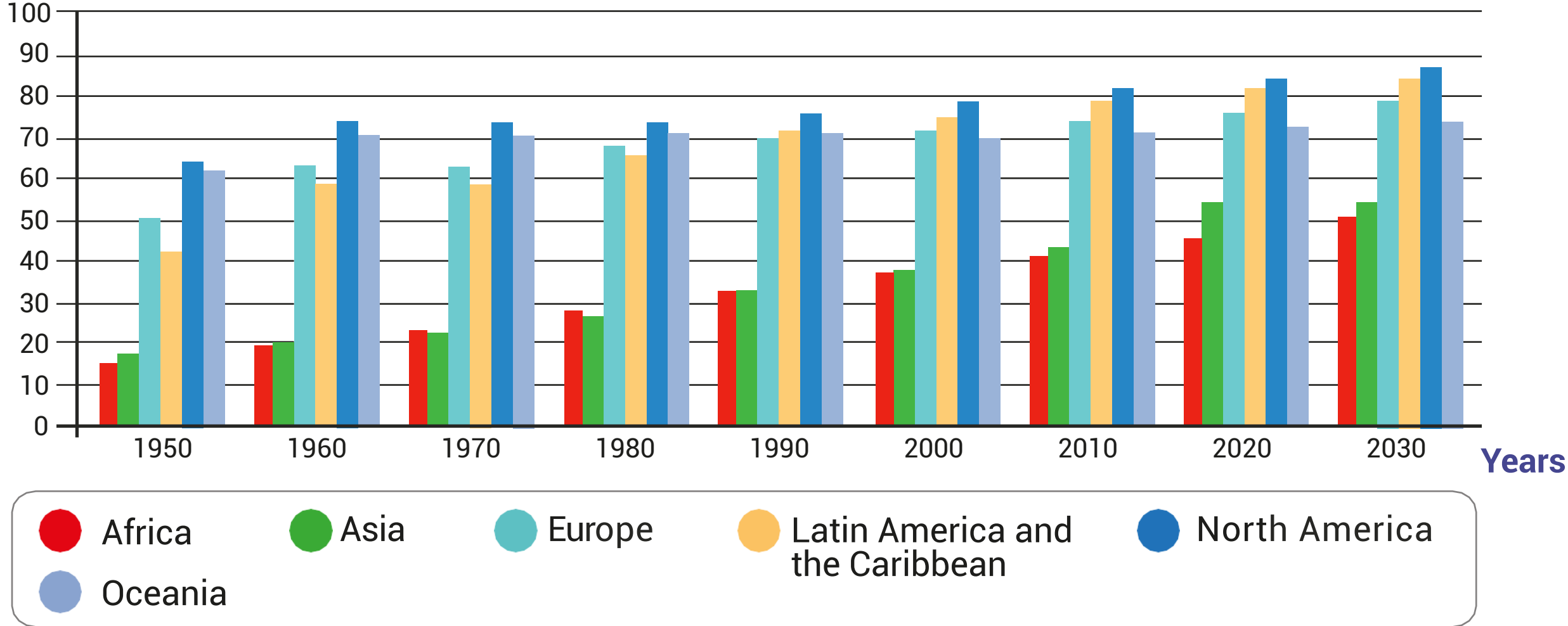
Business
for Smart Cities
Expocongress

Jordi Hereu

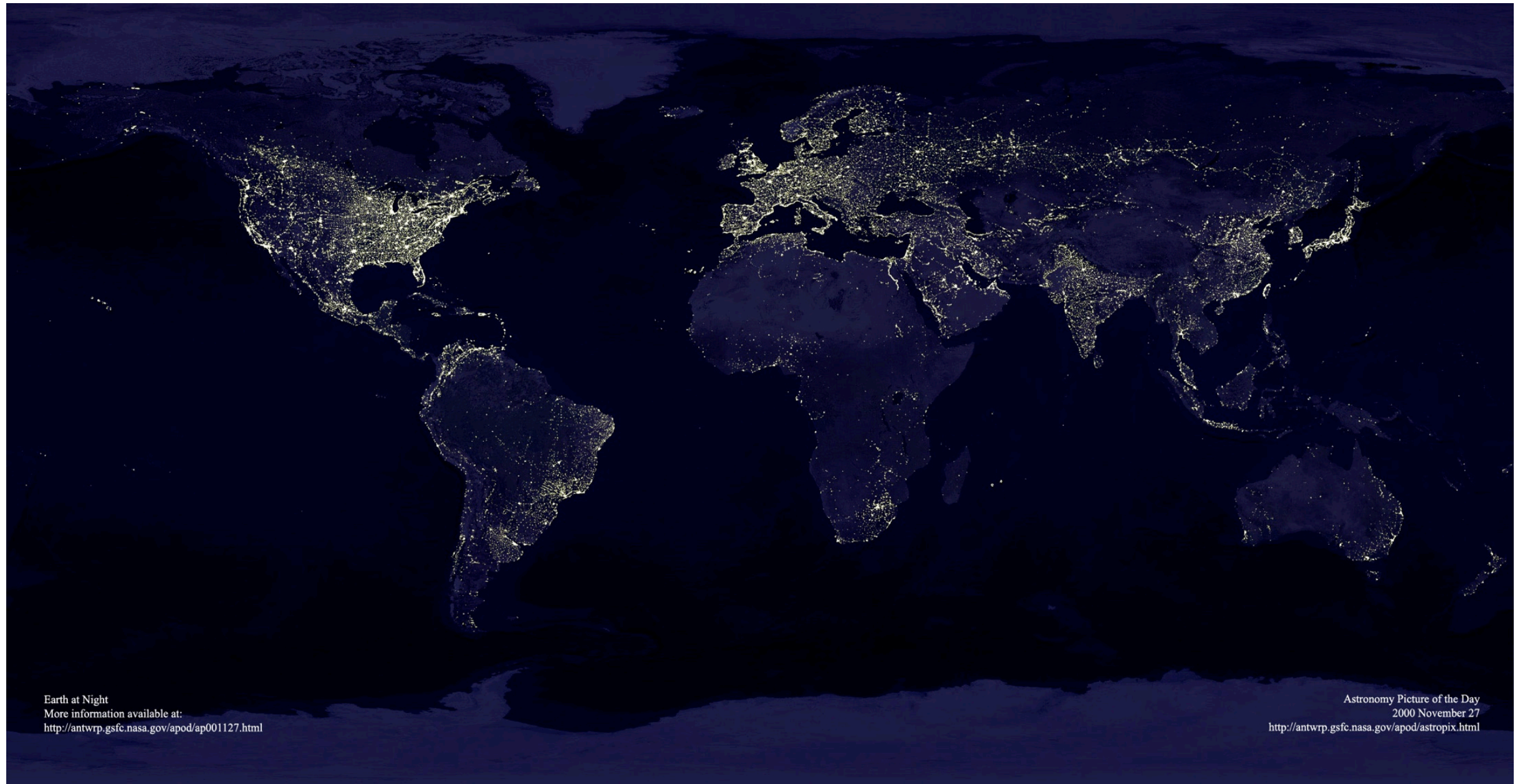
Mayor of Barcelona (2006-2011)
President of Idencity Consulting

One revolution: the world is becoming more urban

Level of urbanization



the cities are the nodes of the global economy



Earth at Night
More information available at:
<http://antwrp.gsfc.nasa.gov/apod/ap001127.html>


Astronomy Picture of the Day
2000 November 27
<http://antwrp.gsfc.nasa.gov/apod/astropix.html>

The other revolution is the technology



= self-managed employees who need to use 'their discretion and expertise to make adjustments to respond to changing situations' (Kuvaas, 2006:367).

KNOWLEDGE WORKERS



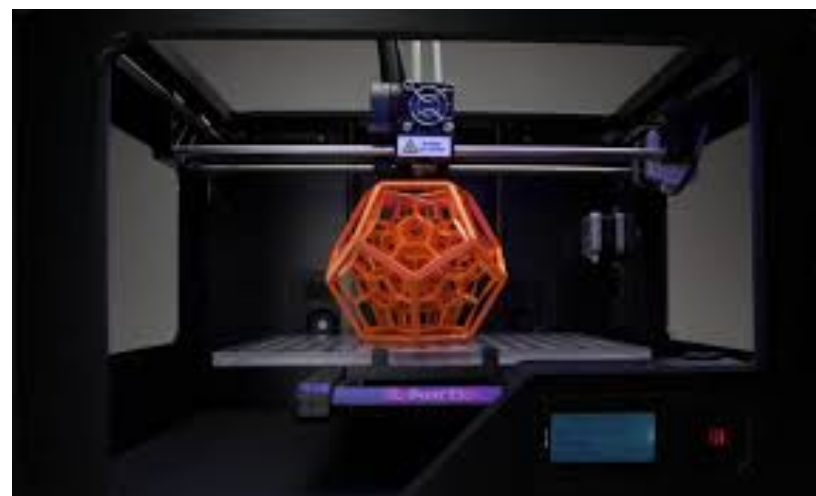
Knowledge professionals have different information needs during their working day. And thus needs different platforms.

Davenport, Thomas H. 2011. "Rethinking knowledge work: A strategic approach." *McKinsey Quarterly* 1 (11).

Kuvaas, B. (2006). Work performance, affective commitment, and work motivation: The roles of pay administration and pay level. *Journal of Organizational Behavior* no. 27 (3):365-385.



...which is changing our cities and our lives





the city as a
“container” of
the global
challenges

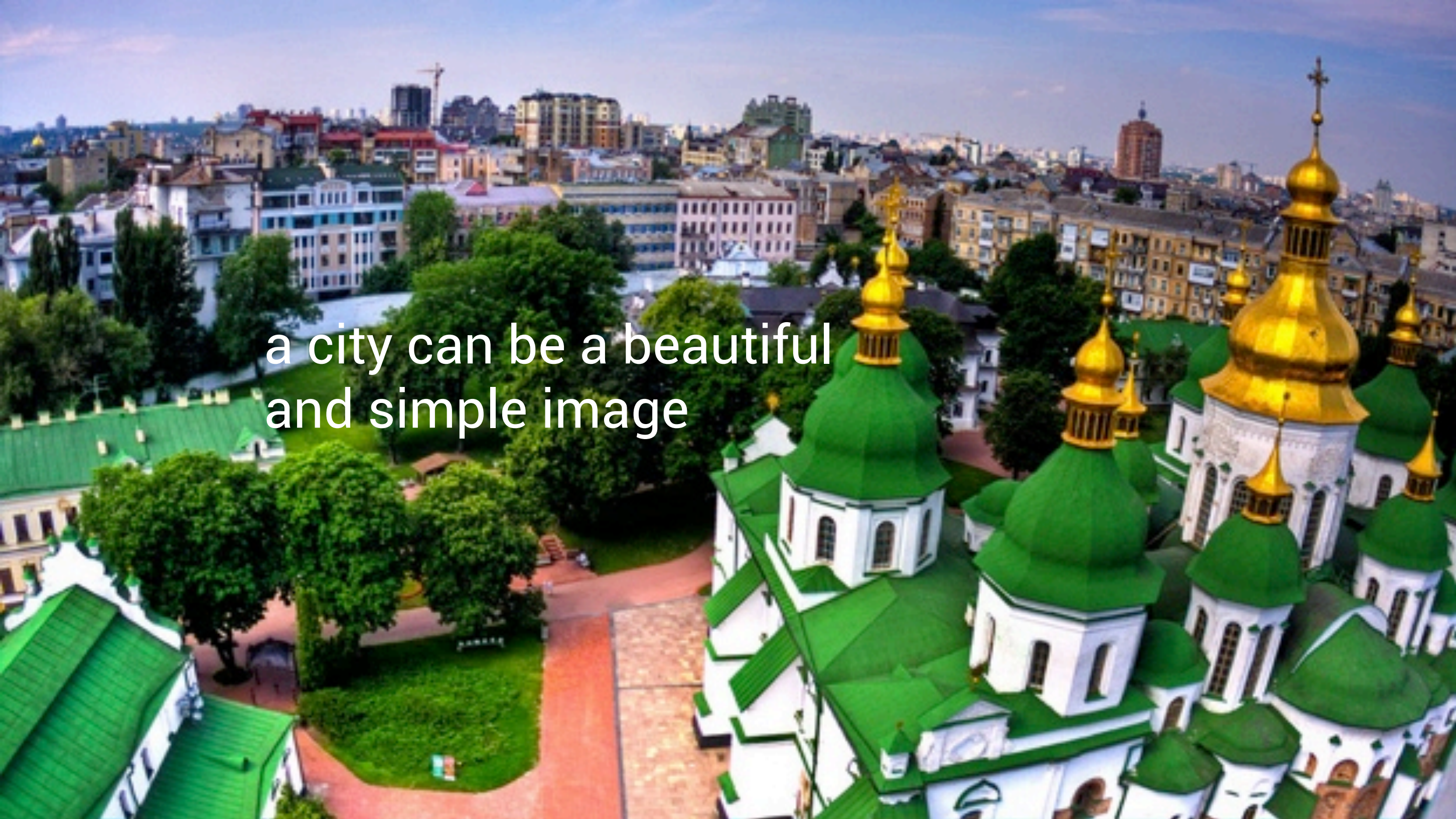


city as an opportunity

"The more mobile everything turns, the more important location is"

Michael Porter
August 2006



An aerial photograph of a city, likely Kyiv, featuring a large, prominent church complex with multiple green roofs and golden domes. The church is surrounded by lush green trees and a red brick path. In the background, a dense urban landscape with various buildings and a construction crane is visible under a clear blue sky.

a city can be a beautiful
and simple image

but the city is a
complex system

Economy
Sociology
Law
Policy
Engineering
Architecture
Literature
Physical
Psychology
History
Environmental
Sciences...



Global City

Resilient City

Liveable City

Smart City

Sustainable City....

the center of this complex
system are the PEOPLE

"sicinius: **what is the city but the people?**
citizens: **true. the people are the city**"
Coriolanus- Shakespeare





And people need city PROJECT to build their future as citizens

Citizens

Environment

Infrastructure

Local administration

Urban planning

Planning and Technology

Urban R&D



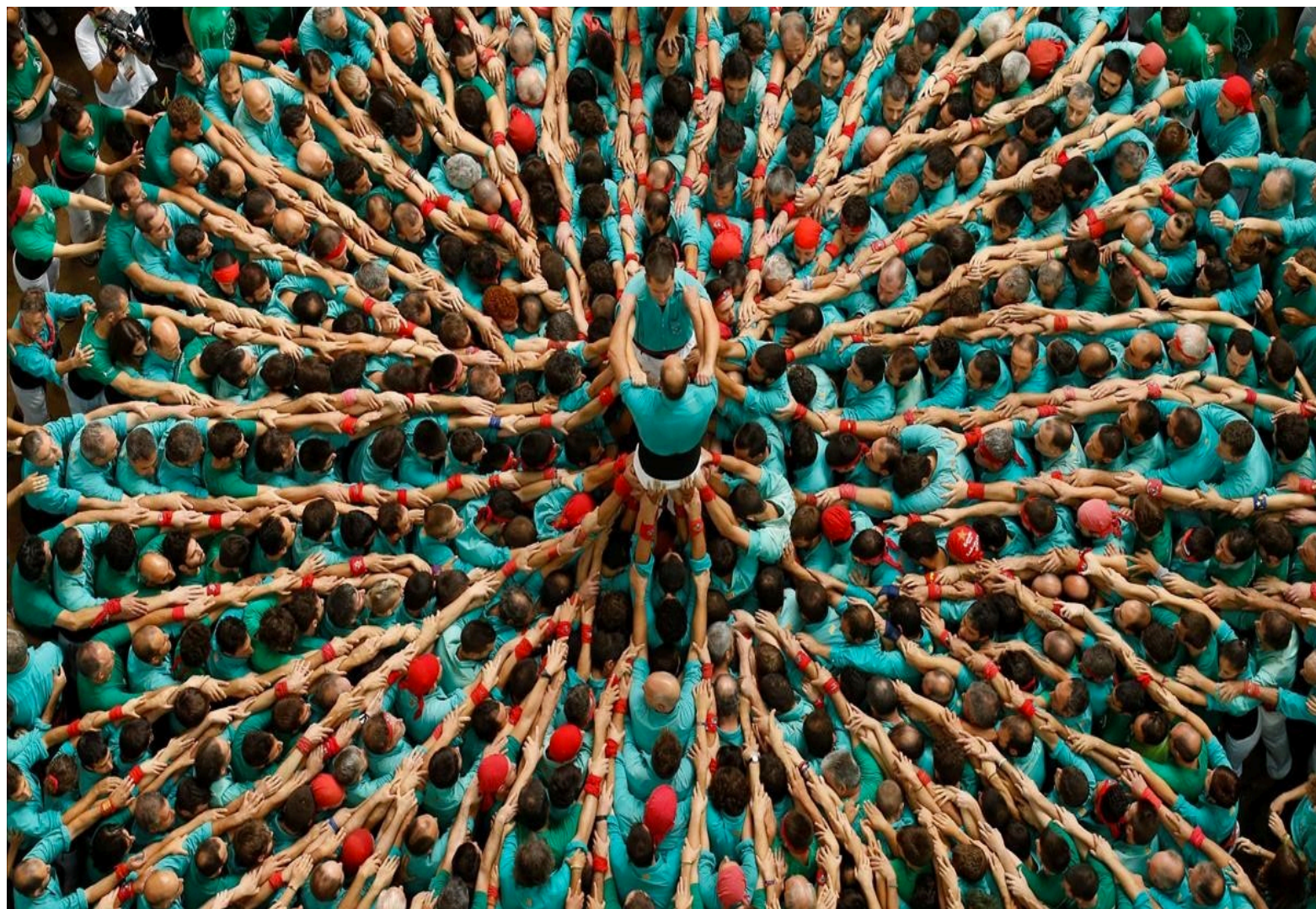


a city pact is the
expression of a shared
project by its citizens

Project = Action future-oriented (pro lectus)

Project = Transform (reality)

Project = Plan (future in medium and long
term)



The advantages of conceiving and building cities as a project are MANY....



from the institutions

MANY....



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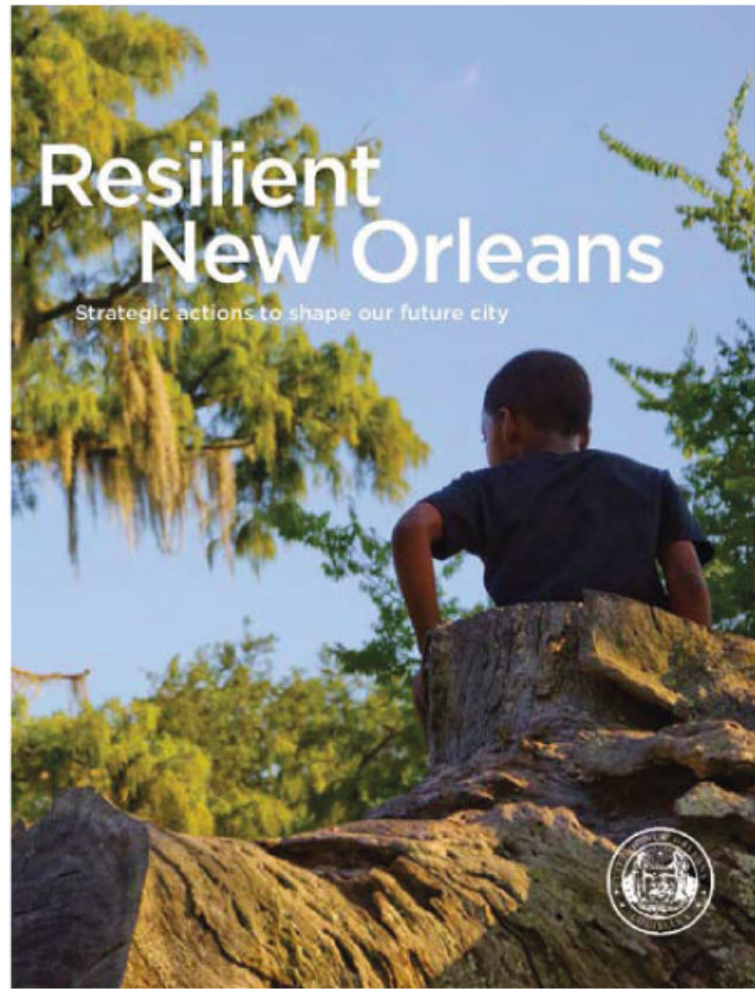
planyc

C40 / Siemens
City Climate
Leadership
Conference

September 5, 2013

A STRONGER,
MORE RESILIENT
NEW YORK

Fuente fotográfica: Diario Tiempo



and from the society

MANY....





MANY....



MANY....

to face
difficulties



Fuente fotográfica: Mercados & Tendencias

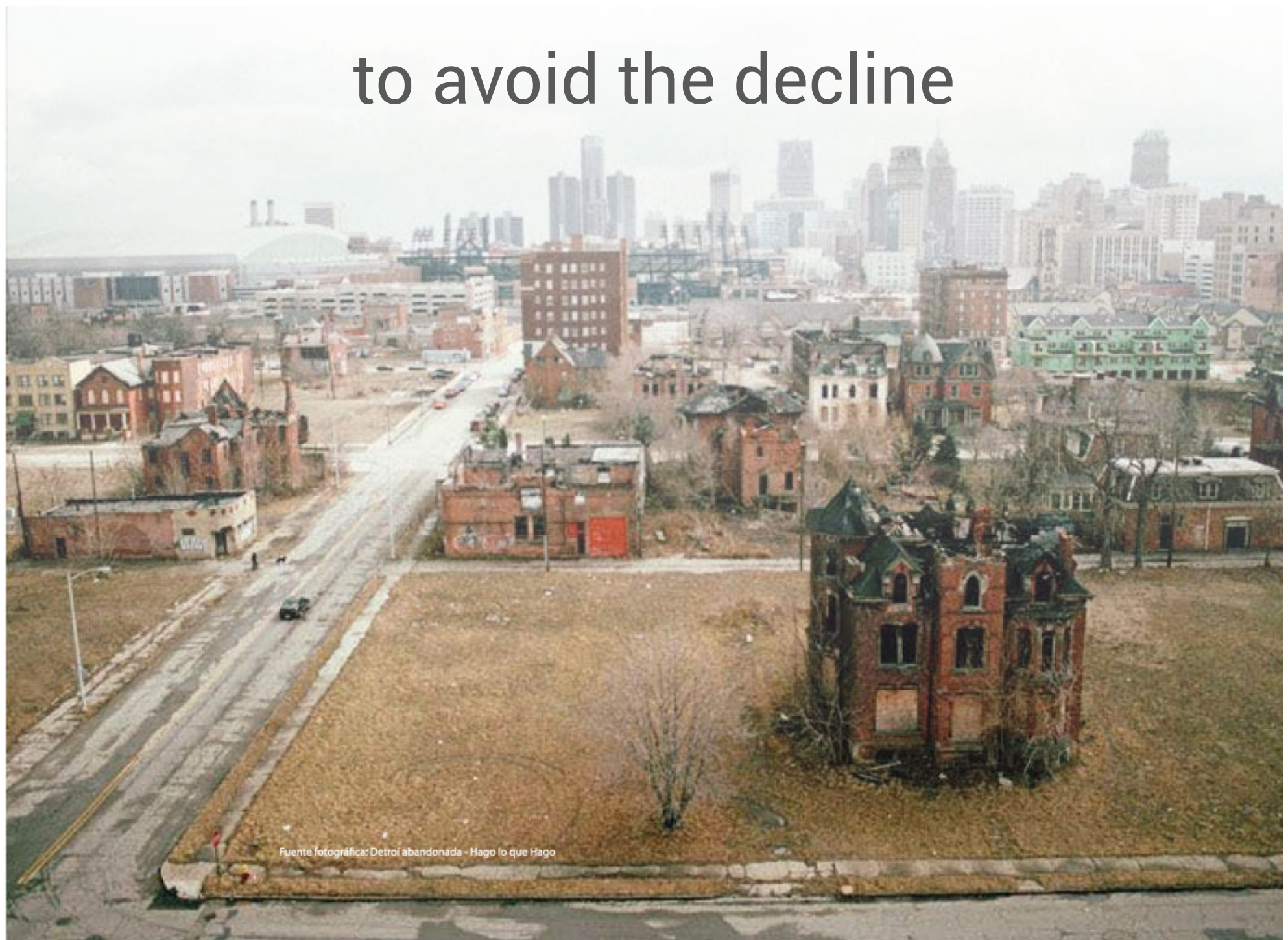
to not “reinvent” the city every
4/5 years

MANY....



MANY....

to avoid the decline



MANY....

to plan and to
accomplish what is
planned

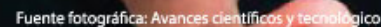


to win “identity” inwards and outwards

MANY....



to generate prosperity
and competitiveness





Legacy/Project

Urban structure
Values
History

Reality/Legacy

Geography
Culture
Climate...



Education
Economy
Sustainability

Project to build

Mobility
Infrastructures
Social innovation...

With this shared project the city transform the legacy...



...to a new reality



legacy



project



project



Where I've learned the importance of a project: Barcelona

Fuente fotográfica: DolceCity

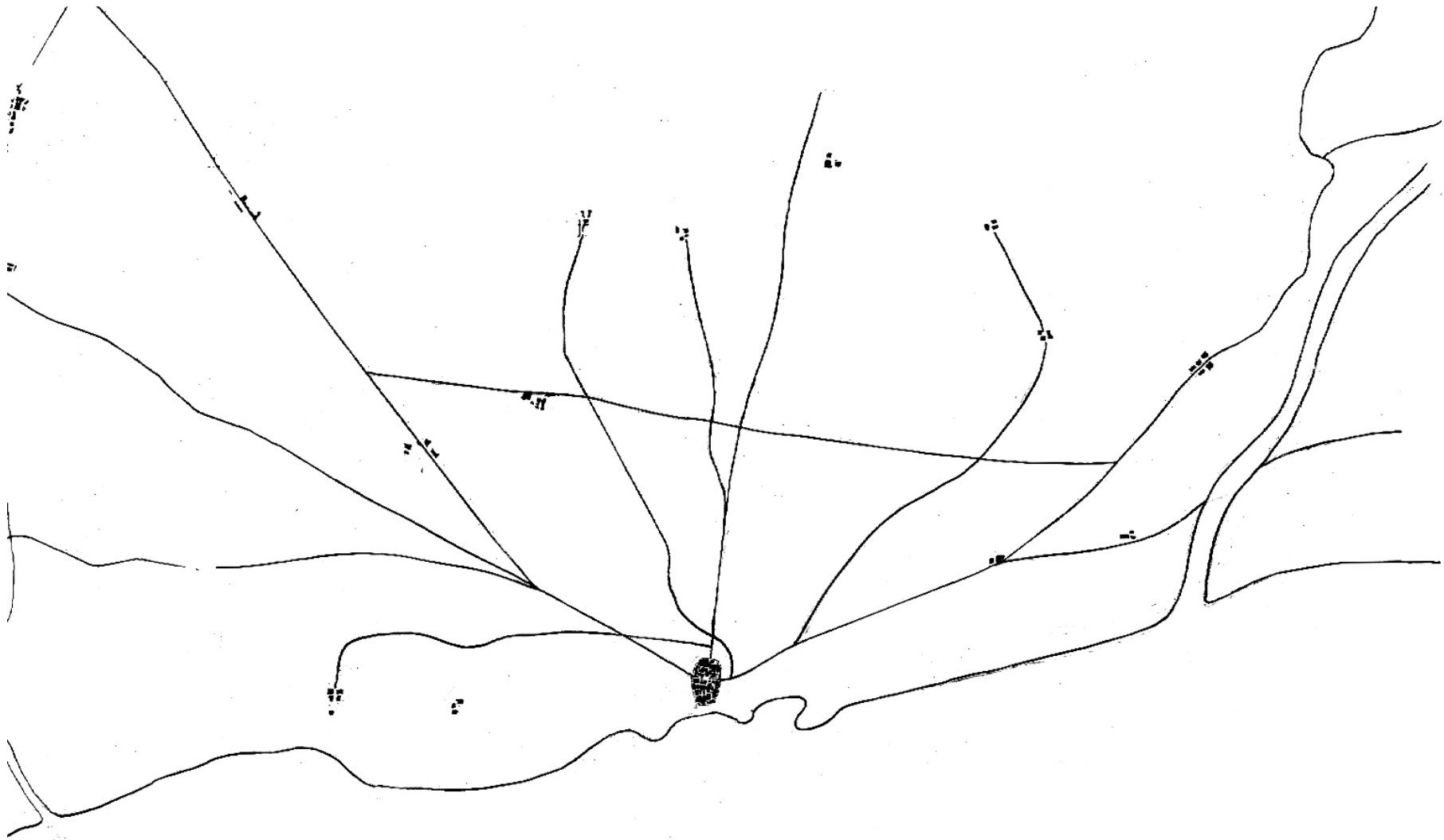


Barcelona





1st Century

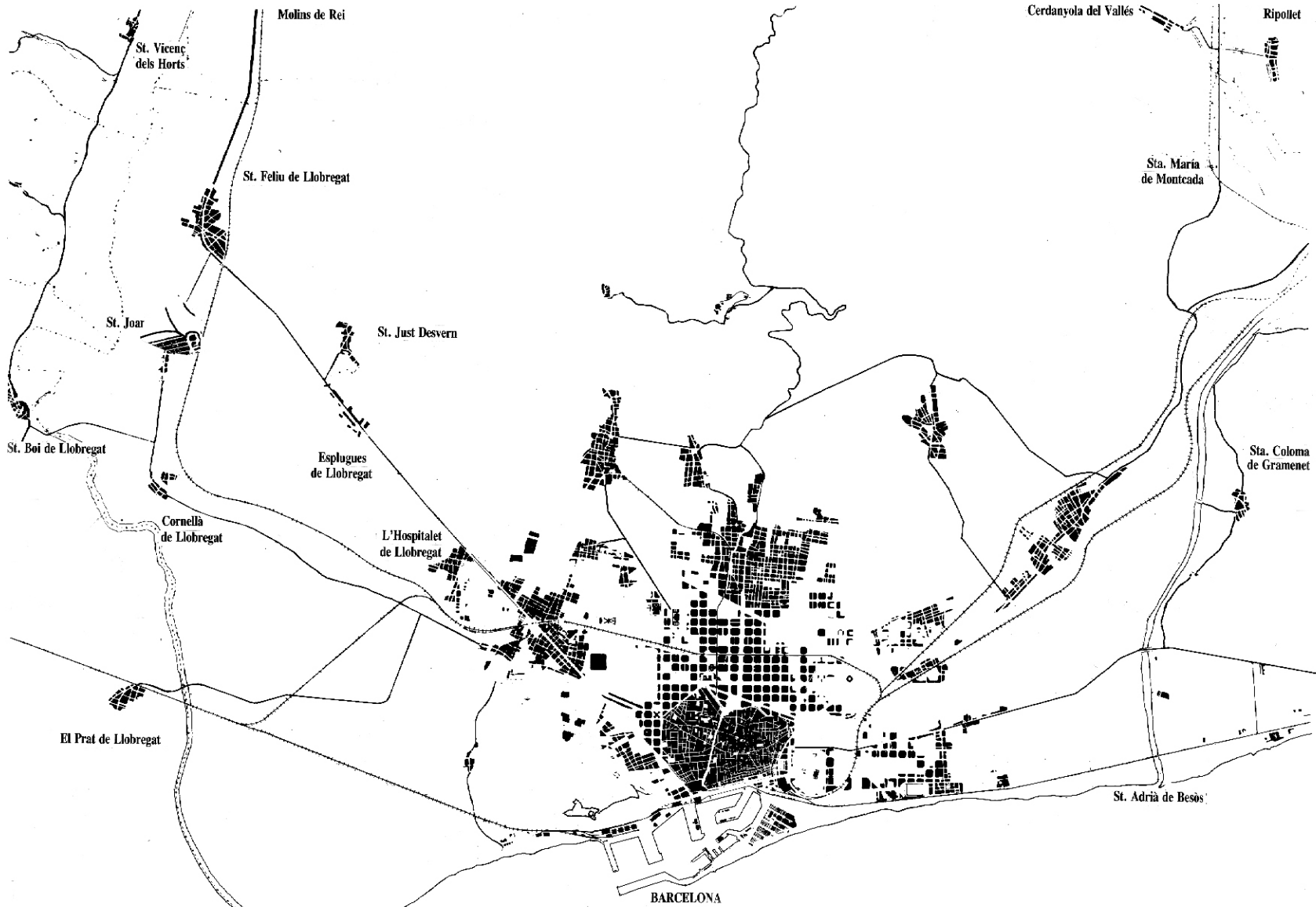


18th Century



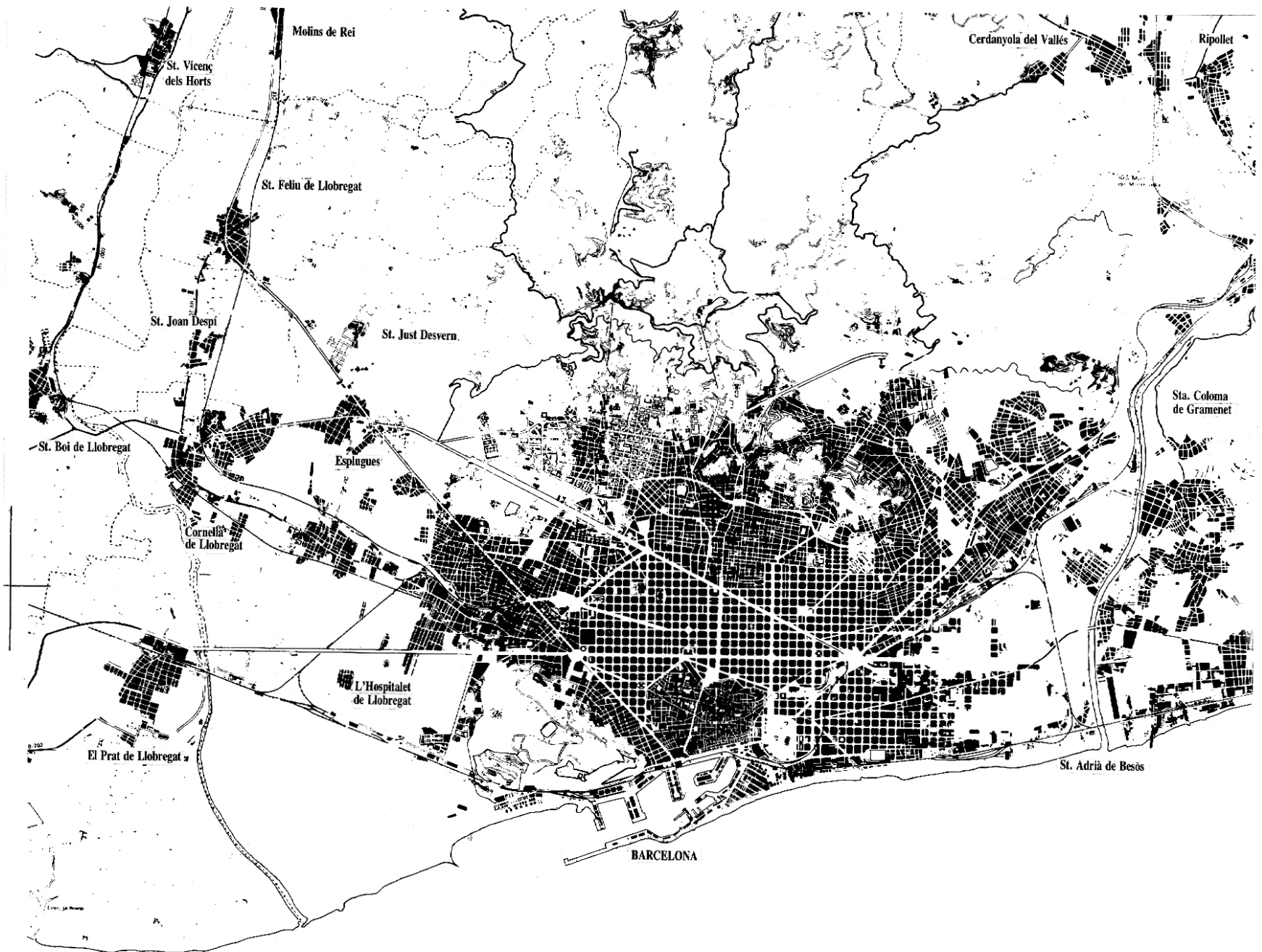


19th Century

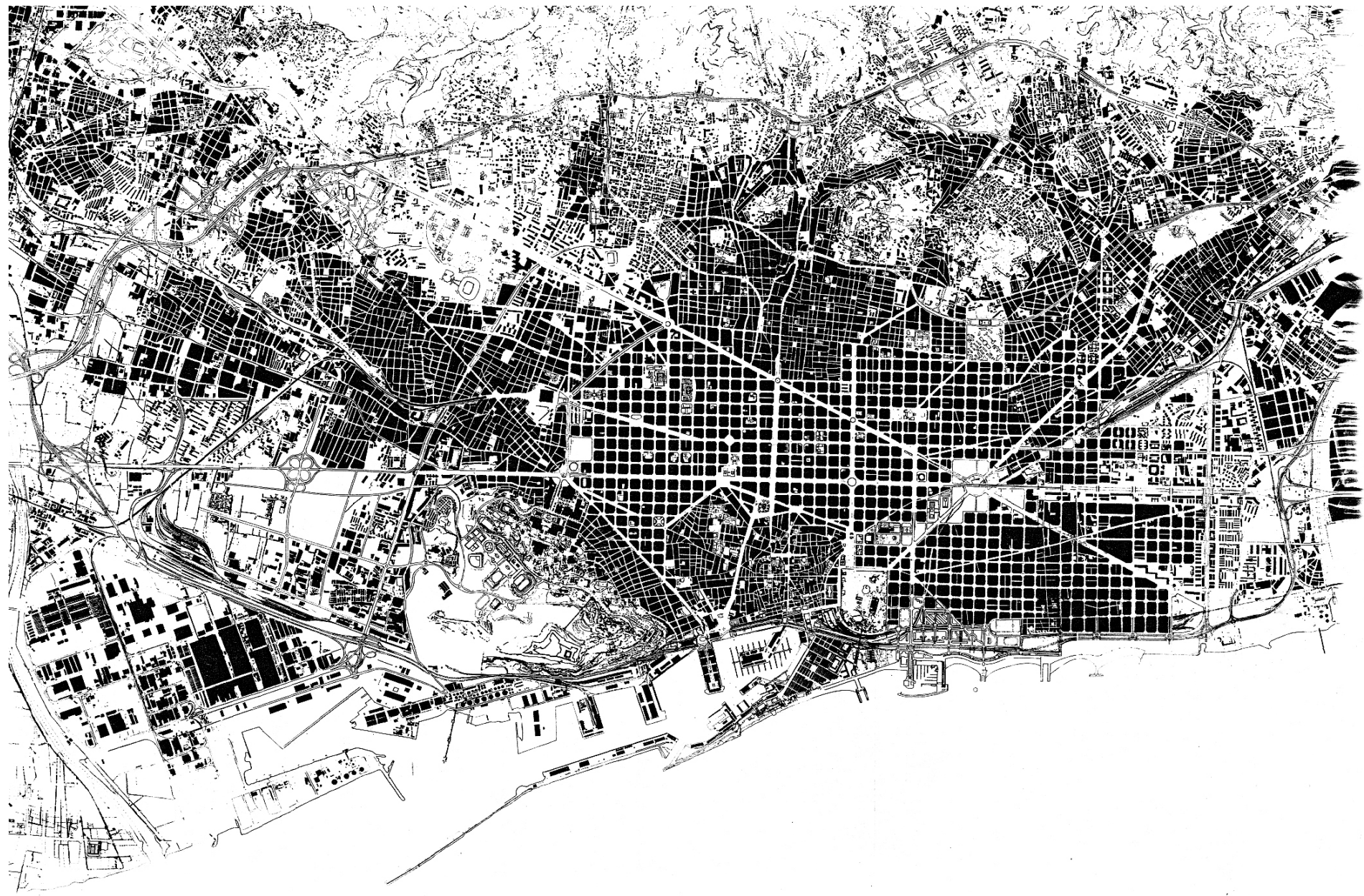




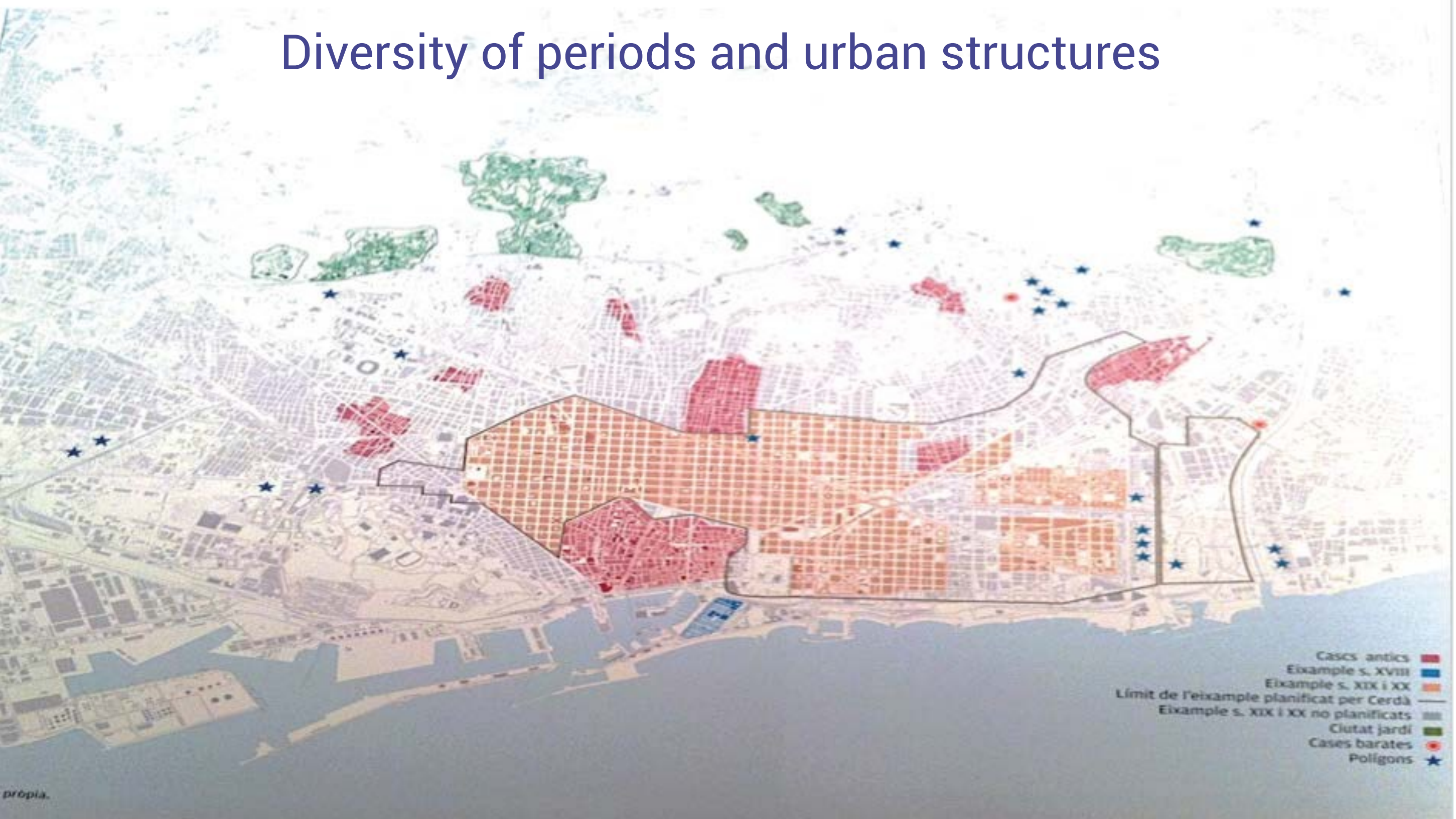
20th Century



Now



Diversity of periods and urban structures





Smart City

**Social empowerment
and public leadership**

**Education and
Culture**

**Multicultural
Society**

**Technology at the
Service of Society**

**Recovery of
public space**

**Proximity and Equality
of neighborhoods**

**Opening of the
city to the sea**

**Gain
competitiveness**

**Sustainability and
accessibility**

**Integration of
the city and port**



THE PROJECT

MAIN 4 DIMENSIONS BARCELONA PROJECT

**1. Citizen participation
and public leadership**

**2. Urban public space
for quality of life**

**3. Guarantee economic
development**

**4. Increase equality and
social cohesion from
proximity**



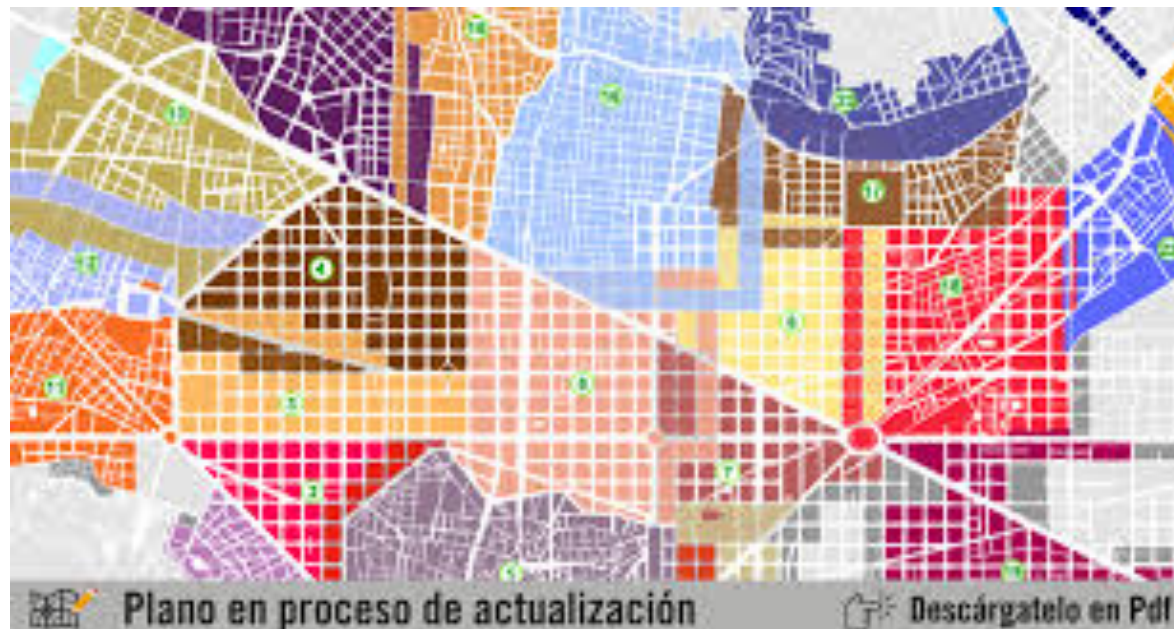
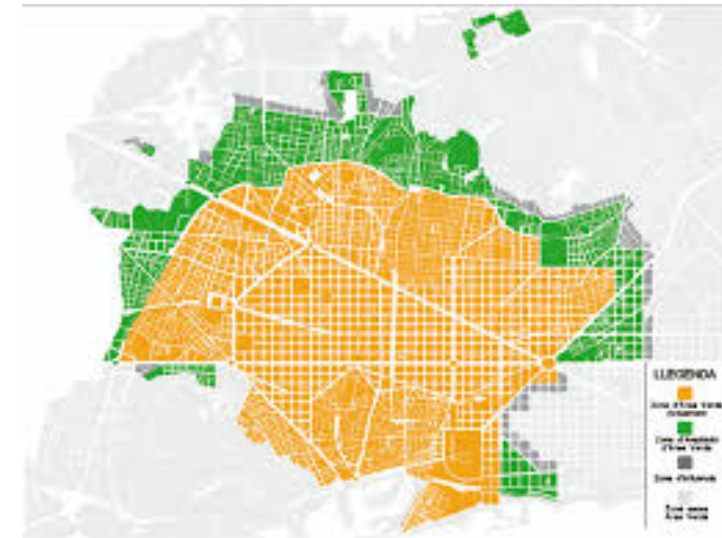
1. CITIZEN PARTICIPATION AND PUBLIC LEADERSHIP



to implement public policies
like a public bike sharing system (Bicing)



...or the regulation 100% of parking
space (Green Area)





citizen participation is
indispensable



...whatever policy has its space
of participation



to transform our
neighborhoods...



Also in public/private
partnership



2. URBAN PUBLIC SPACE FOR QUALITY OF LIFE



Fuente fotográfica: Parc Central de Nou Barris, Barcelona - Te La Do lo Firenze

recovery of public space accessible to all



recovery of the urban landscape



Fuente fotográfica: Panoramio Photo
of Barcelona Posa't guapa



pedestrianization of
all the ancient streets
zones 30/10



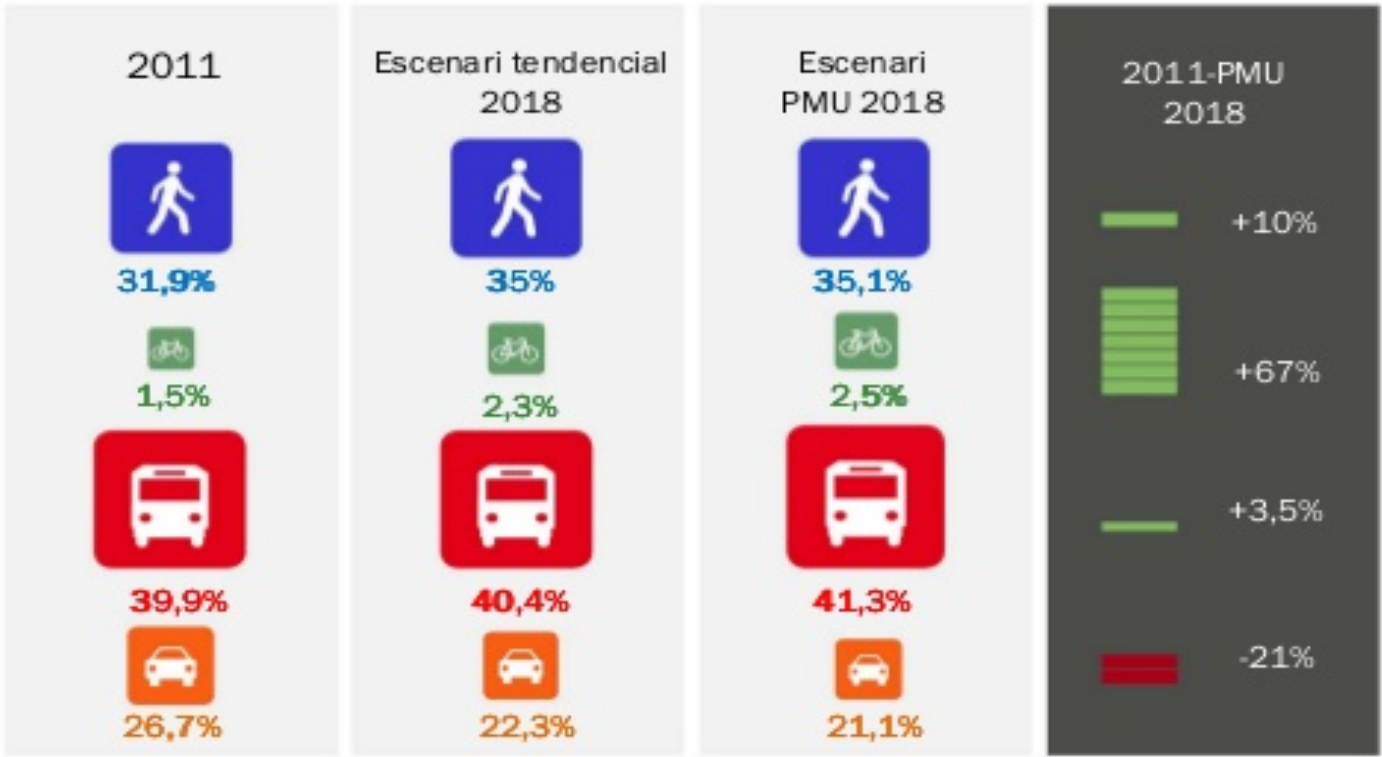


sustainable, safe and equitable mobility model

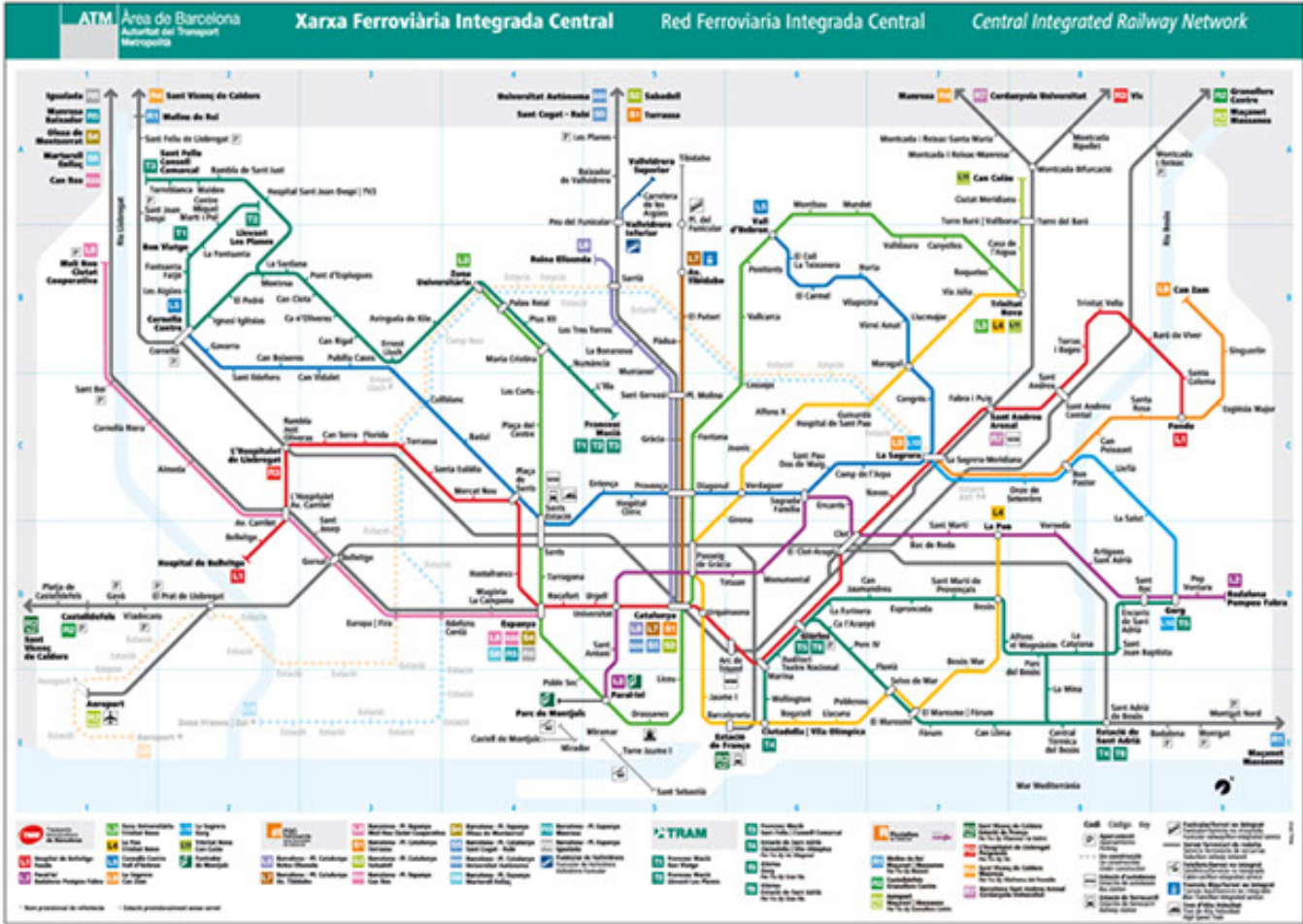


Ajuntament
de Barcelona
Pla de Mobilitat Urbana de Barcelona 2013-2018

REPARTIMENT MODAL



sustainable, safe and equitable mobility model



sustainable, safe and equitable mobility model

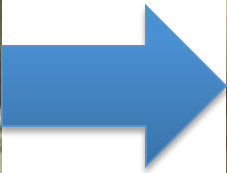
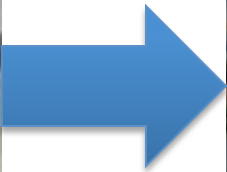
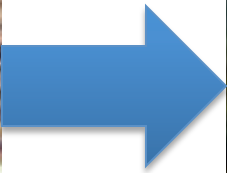


sustainability

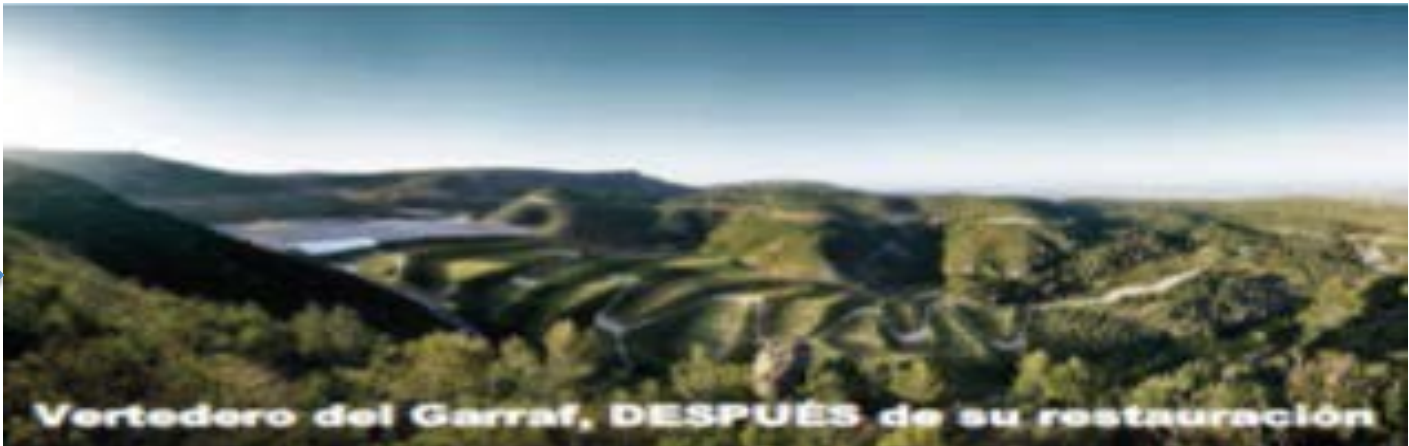




BEFORE



AFTER





city, sea and port: a common path





open the city
to the sea,


open the port
to the city

(and develop the port)





Open the city
to the sea
Barcelona 60's

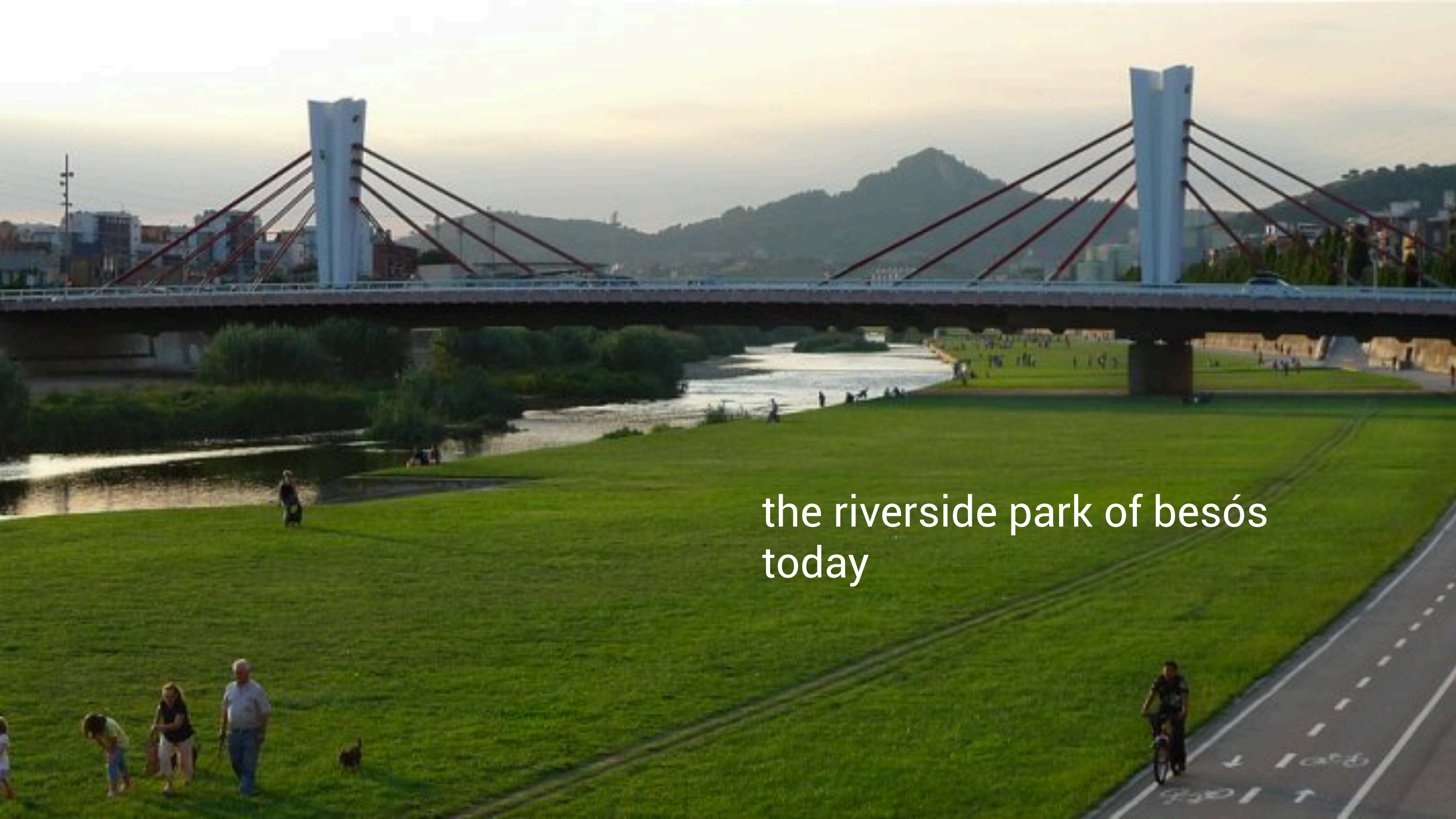


Barcelona:
end of the 80's

The Olympic Games of '92: the big excuse to transform Barcelona







the riverside park of besós
today

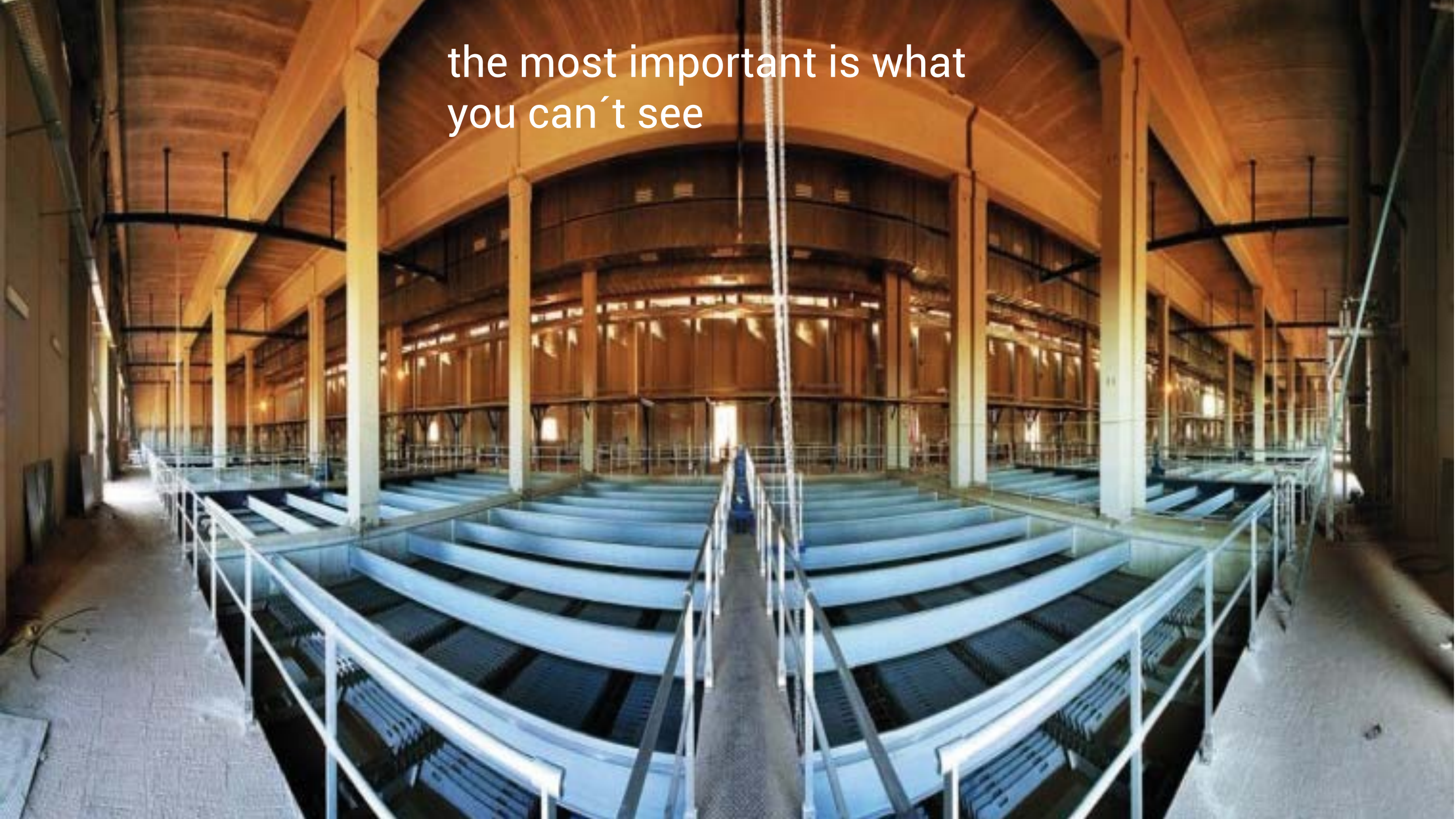
Old water treatment
plant in the middle of
metropolitan area



Water treatment plant in
the middle of
metropolitan area, now



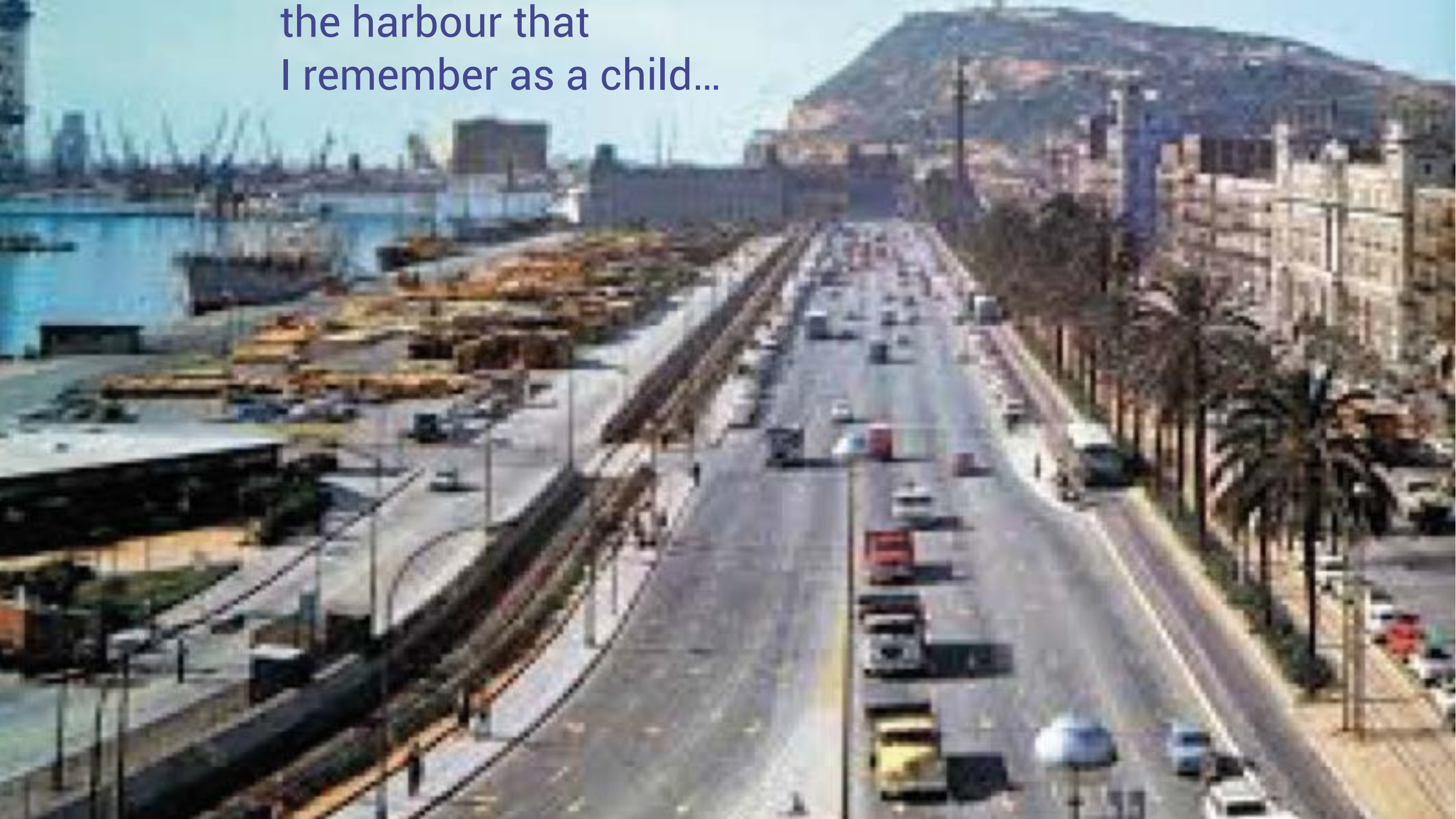
the most important is what
you can't see



Open the harbour to the city



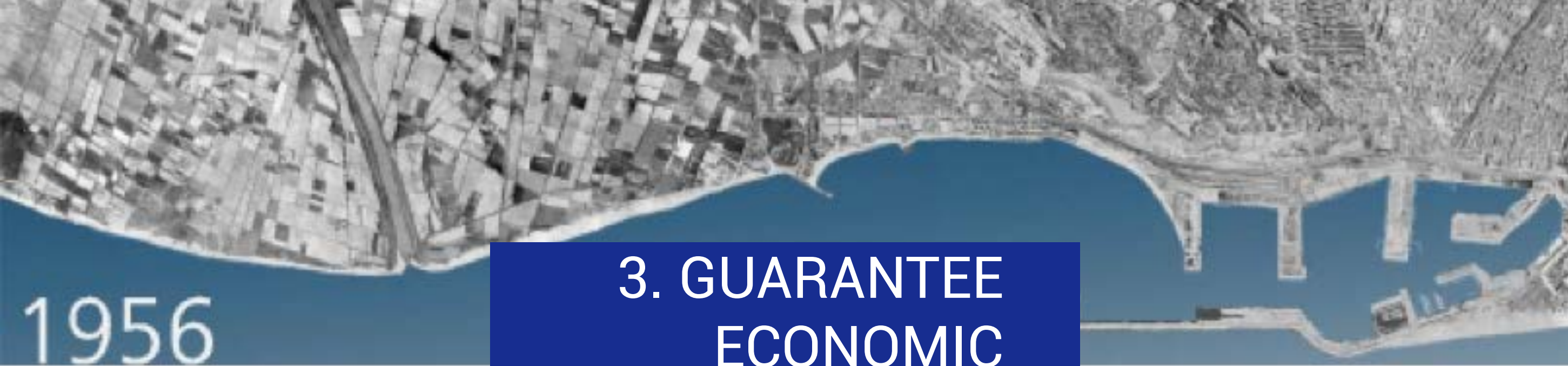
the harbour that
I remember as a child...



the “port vell” today







1956

3. GUARANTEE ECONOMIC DEVELOPMENT



2012



General Cargo



vehicles



liquid bulk/energy



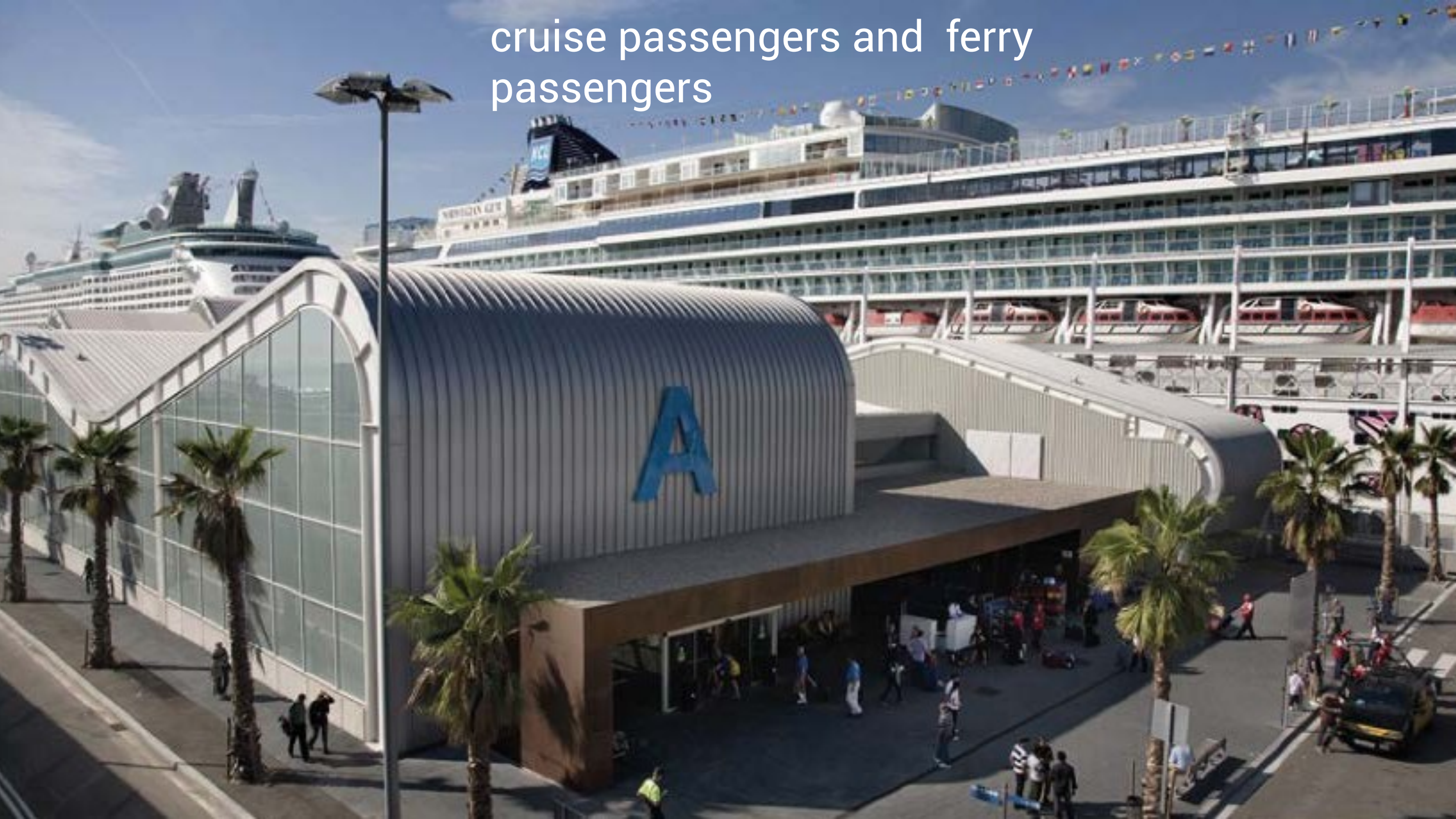
logistics port



intermodality



cruise passengers and ferry
passengers





nautical cluster

Fair trade and conventions



Connectivity for people, information and merchandises



creation of new technological districts



2000's Reflection on the future of industrial areas and the transition to a knowledge economy



attraction, talent and
business



Barcelona brand

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BARCELONA 25-28 FEB 2019



solvency to
decide for
the future



tourism promotion
...and now tourism
governance!



4. INCREASE EQUALITY AND SOCIAL COHESION FROM THE PROXIMITY





sports for all





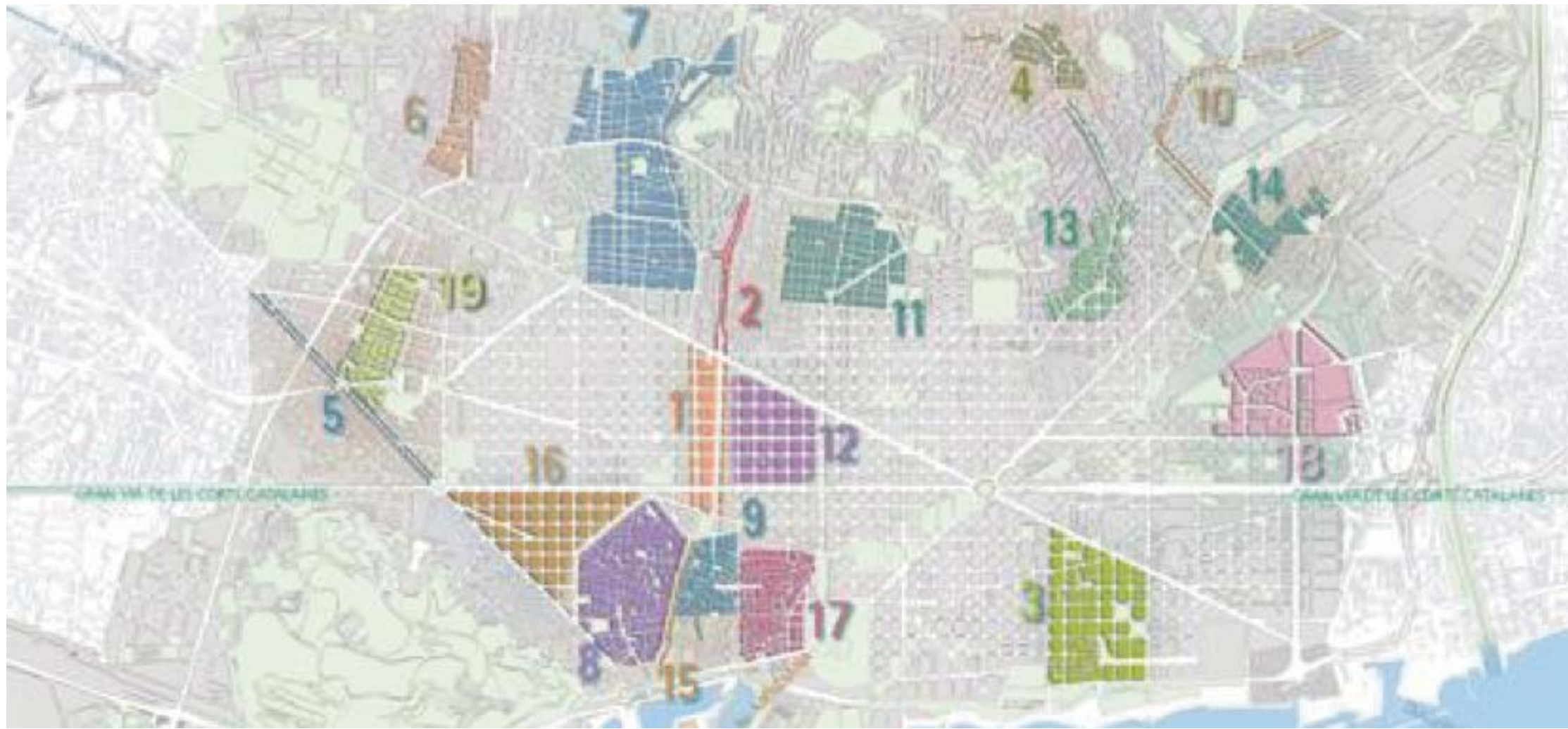
education



Barcelona supera les 100 escoles bressol municipals



urban commerce, the best ally for
a our cohesion



neighborhood commerce, around municipal markets



Sant Antoni Municipal Market





culture



**FÀBRIQUES
DE CREACIÓ
DE BARCELONA**
BARCELONA
ART FACTORIES



culture
library network



Our challenge: to create an
inclusive city with a diverse
society



Some CONCLUSIONS:

Barcelona is only an example
of REAL transformation

Transformation is possible
everywhere if there is a will
to do it

To transform, we need to
have a PROJECT and plans



We need KNOWLEDGE and TECHNOLOGY
to transform cities more efficiently and
quickly to achieve the Sustainable
Development Goals of UN

The technology gives good answers if WE
ASK the right questions



HAVE A GOOD CONGRESS!!

THANK YOU,

